## L10: Revision

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Essentials of Financial Economics 2020
Financial Decision-Making (1 ${ }^{\text {st }}$ Quarter)

## Quarter overview

- Split into two parts.

1. Information $=>$ financial decisions. What are the tools required?
2. Applications of these tools.

## Revision - Decision rules

- The best decision rule to use is NPV/discounted cash flow analysis.
- Measures the cash flows paid to all stakeholders in the company, (both debt and equity).
- Accounts for the time value of money in addition to risk.
- All about marginal/incremental benefit (MB) versus marginal/incremental cost (MC).
- If NPV is positive - indicates that $M B>M C$.
- If NPV is negative - indicates that $M B<M C$.
- Remember to always look at the cash flows arising from the new potential project separately from the rest of the firm.


## Revision - Discount rates

- An input into the use of the NPV method of valuation.
- Always match the risk and maturity of the project's cash flows.
- Can be determined using the CAPM theory.

$$
r_{i}=\underbrace{r_{f}}_{\text {Time value of money }}+\underbrace{\beta_{i}\left(\mathbb{E}\left[r_{m}\right]-r_{f}\right)}_{\text {Risk adjustment }}
$$

- Risk adjustment can be broken into two parts
- $\left(\mathbb{E}\left[r_{m}\right]-r_{f}\right)$ is the compensation per unit of systematic risk.
- $\beta_{i}$ is the number of units of systematic risk, to which the project is exposed.
- The riskless rate and market risk premium are aggregate variables we can easily observe.
- The $\beta_{i}$ is something specific to the project.


## Revision - Finding $\beta_{i}$

- The $\beta_{i}$ coefficient for the determination of $r_{i}$ measures the correlation of the project's risk with that of the market.
- When evaluating a new project, we need to find the units of risk of the underlying project, independent of capital structure.
- This is captured by the beta of assets $-\beta_{A}$.
- Beta of equity - $\beta_{E}$ - captures business and financial risks.
- Unless your comparable firm has the same capital structure as you will use for the new project, $\beta_{E} s$ are not comparable.
- We find $\beta_{A}$ by removing the effects of capital structure - through unlevering.


## Revision - effect of taxes on leverage (1)

- Taxes can potentially create an advantage for debt.
- One method for valuing the firm is adjusted present value (APV).
- APV involves adjusting the firm's cash flows by adding-in those associated with the tax shields.
- Under this assumption, there will be an optimal level of leverage.

$$
V_{L}=V_{U}+P V(D T S)
$$

- Form of the $P V(D T S)$ term will depend on what tax rates are present.
- If you assume that the debt level is perpetual, then

$$
P V(D T S)=D\left[1-\frac{\left(1-\tau^{c}\right)\left(1-\tau^{e}\right)}{\left(1-\tau^{i}\right)}\right]
$$

where $\tau^{c}$ is the corporate rate, $\tau^{e}$ is the dividend rate and $\tau^{i}$ is the rate on interest.

## Revision - effect of taxes on leverage (2)

- More commonly-used method in practice is to use the weighted average cost of capital (WACC).
- Method involves instead adjusting the firm's discount rate to account for the tax shields.

$$
W A C C=r_{A}-r_{D} \frac{D}{V} \tau^{c}
$$

- Generally WACC is less than $r_{A}$ to inflate the value of the levered firm relative to unlevered.
- WACC assumes that the leverage ratio is held constant.
- If the leverage ratio is constant and we discount the DTS with $r_{A}$, then the WACC and APV methods deliver the same answer.


## Revision - raising capital

- There is usually a mismatch between sources and uses of capital.
- A firm will generally undergo several rounds of financing, roughly of the order:
- Initial equity from the entrepreneur.
- Angel investors.
- Venture capitalists.
- IPO.
- SEO.
- Be wary of conditions that VCs stipulate in the term sheet for the capital offer.
- There will typically be considerable heterogeneity in the offers depending on the preferences of the VC firm.


## Revision - mergers and acquisitions

- Many reasons for companies to merge; typically the firms will be looking for synergy gains or to increase market power.
- Deals can take place through cash payments or through a stock deal. Should be treated like any other project.
- Valuation should be done using DCF analysis.
- Although the use of multiples is a popular technique in practice.
- Stock price reactions to merger announcements typically reflect the friction of information asymmetry.
- Empirical regularity to see the acquirer's stock price fall while that of the target increases.


## Revision - multinational corporate finance

- Multinational firms face risk of movements in exchange rates.
- These firms can hedge these movements with the use of forward contracts, which lock-in their future exchange rates.
- When valuing overseas projects, use either the Home or Foreign currency approach.
- Approaches rely on estimates of future rates based on the forward rate and interest rate parity.


## Revision - policy, firms and the macroeconomy

- NPV analysis involves costs and benefits to a decision.
- Government policy can affect both.
- U.S. TCJA removal of the repatriation tax: a prominent example.
- Firm decisions are affected: can aggregate to have a quantitatively meaningful impact on the macroeconomy.


## Conclusion

- That's all from me.
- This class was all about the application of corporate finance.
- Spiros Bougheas' Economics of Corporate Finance will dig much deeper into what's behind the theory.

